



Logistics in New York

Webcast
January 2008

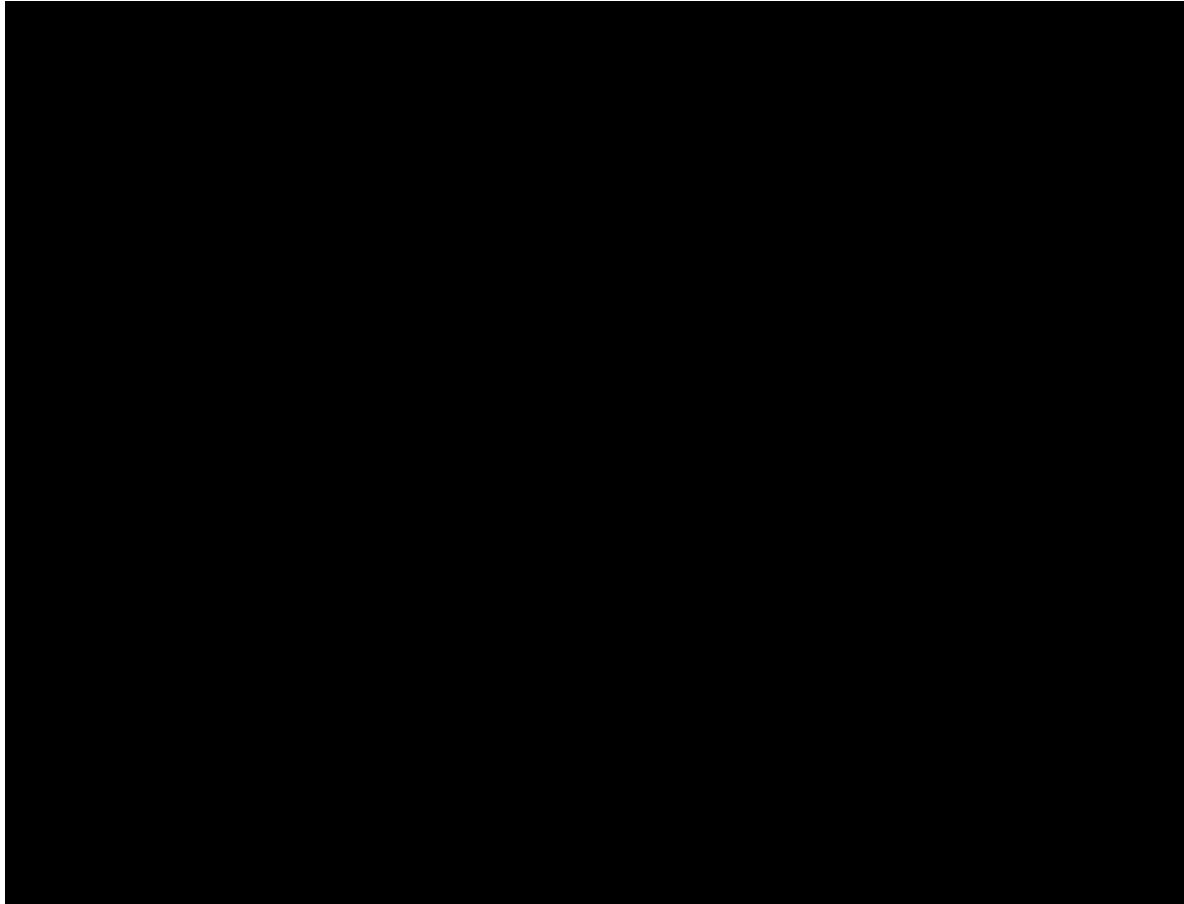
Who We Are

- Supply Chain Research
- Supply Market Analysis
- Supply Chain Consulting



A key gateway for consumer airfreight imports

US Port Rankings, 2006



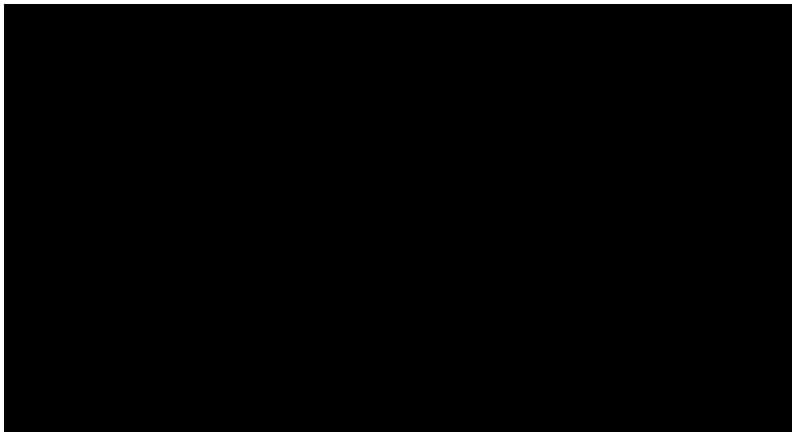
Source: Boston Logistics analysis of BTS Data

An East Coast distribution hub



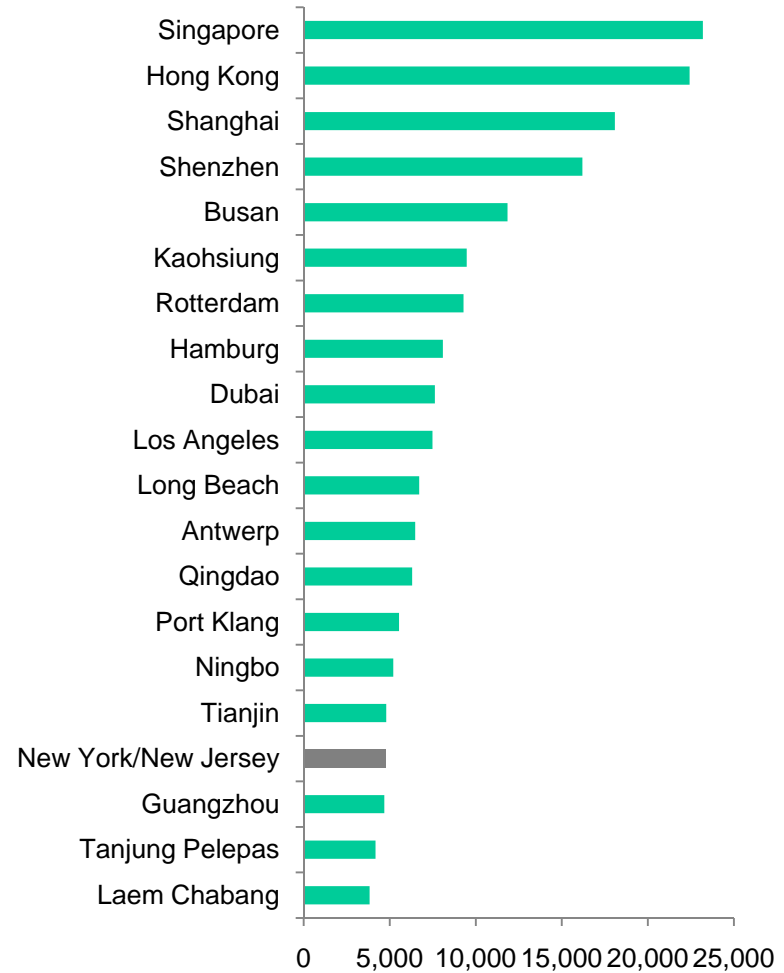
Third largest US port (by TEU throughput)

Top US Ports, by Container Volume



Source: Various

World's Largest Ports, by Container Volume



Source: Various

A new wave of Suez traffic will boost growth

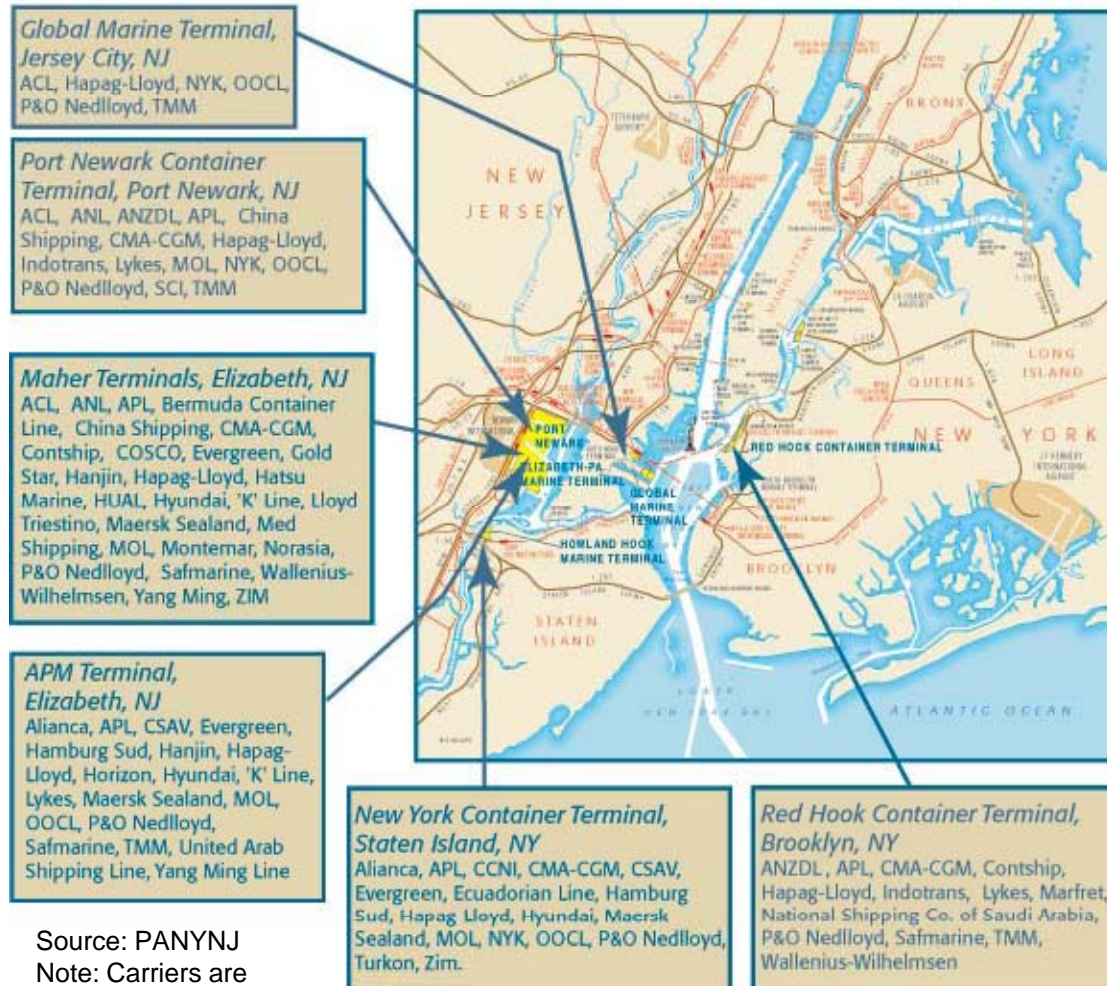
Eastern and Western Approaches to NYNJ



Source: PANYNJ

Container operators and services

PANYNJ Container Terminals, Terminal Operators, and Container Lines



Source: PANYNJ
 Note: Carriers are subject to change

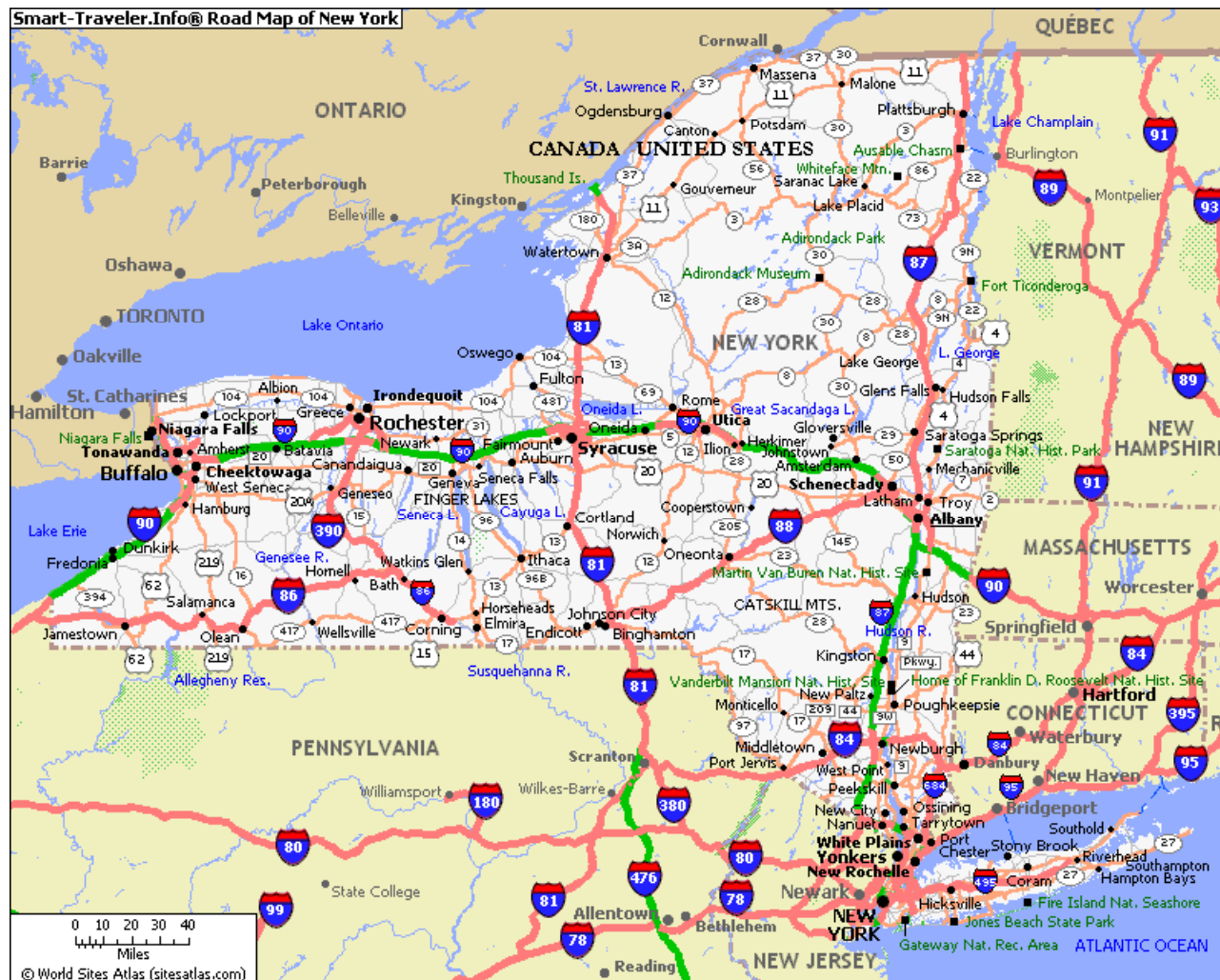
Daily intermodal connections to all gateways



Source: PANYNJ

Road access to Mid-Atlantic, West, & Canada

New York Road Network



\$2b investment plan

- Recently completed
 - NYCT berth expansion
 - Port Jersey 38'→41'
 - Howland Hook rail connections
- Ongoing
 - \$530m on-dock rail
 - \$36m reconstruction of Port Newark Berths 8 & 10
- \$1.9b of investment over next 10 years

PANYNJ 2006-2016 Capital Program

Program	\$ Millions
Dredging	679
Marine Terminal Development and Redevelopment	299
Rail Cargo Infrastructure	237
Port Roadway Capacity and Safety	227
State of Good Repair	223
Off-site and Inland Access	190
Security	73
TOTAL	1,928

Source: PANYNJ

Long-term

- Raising the Bayonne Bridge
 - Rebuild roadway
 - Jack up the arch
 - Build a new bridge
 - \$1b
 - 10-15 years
- Cross-harbor rail tunnel Jersey City-Brooklyn
 - \$3-5b
 - Environmental issues
 - Environmental study underway



Global Supply Chain Economics

Boston Logistics helps supply chain executives make critical supply chain decisions that involve investment and risk by forecasting the evolution of supply markets and technologies. Our mission is to help our clients develop globally competitive supply networks that maximize Supply Chain Value.™ Our products and services include:

- **Research** that helps investors and policy makers identify emerging issues that affect their supply chains, and quantify the impact that they will have
- **Analysis** that helps financial and operational managers plan and budget by providing benchmark, best practice, and forecast data tailored to their companies' supply chains
- **Consulting** services that help supply chain leaders make high-stakes decisions related to mergers & acquisitions, market entry, capital investments, outsourcing, off-shoring, and make-or-buy



Boston, MA, USA
445 Washington St
Wellesley, MA 02482
USA



Dubai, UAE
Office No: 204, Tower - A-2
Gulf Towers, Oud Metha
Dubai, United Arab Emirates



Shanghai, China
1 Corporate Avenue
222 Hubin Road, Luwan District,
Shanghai 200021, China

David Jacoby: djacoby@bostonlogistics.com